

Our Approach:

This section constitutes strategic plan that will assist the municipality to progress in provision of services to community and contribute in its role to strategically co-ordinate all efforts of local municipalities as well as to carry out certain designated responsibilities. One of the challenges in recent years is the reduced funding available to district municipalities after the abolishment of Regional Service Council Levies.

The SDM is determined to turn these constraints challenges into opportunities. We are now focusing on ensuring that there are projects, programmes and partnerships initiatives which can put the region on a significantly new trajectory in line with District Development Model (One Plan).

The 3rd SGDS has identified “Nine Pillars” that are in line with the National, Provincial and Local policies with an outlook to assist the municipality in obtaining support for its “Plan’ and securing funding for project implementation. These pillars have been amended and taken up in the IDP as Key Priority Areas. The so called “Pillars” are:

- *Inclusive Regional Economy and Employment; (Manufacturing, Re-Industrialisation, Agriculture, Rural Development, LED)*
- *Inclusive Integrated Regional Planning and Human Settlement*
- *Transition to a Low carbon economy*
- *Improving Regional Economic Infrastructural Development*
- *Sectoral Support and Development focusing on Health, Social Development and Youth Development*
- *Building Safer Communities in the Region*
- *Improving Education, Innovation and Training*
- *Promote Accountability, Effectiveness and Fight corruption*
- *Building a capable and developmental Local Government (Institutional Capacity Development; good governance, participation etc)*

District Development Model (DDM One Plan) relationship with our IDP

- A One Plan is an Intergovernmental Plan setting out a long-term strategic framework to guide investment and delivery in relation to a specific district or metropolitan space.
- It is a collaboratively produced by all three spheres of government (“Co-Created”) informed by Existing Plans of all three spheres of government.
- It confirms what is in Existing Plans, refines as necessary and identifies key strategic gaps/issues. It expresses IG agreement, alignment, and commitments and is therefore not a detailed development plan.

- Adopted collectively by all three spheres of government and stakeholders as an IGR and Social Compact:
 - Shared understanding of the space
 - Agreement on priorities
 - Common vision and measurable outcomes
 - Targets and Commitments

In the next section, the municipality has identified the **Strategies and Deliverables** for each priority area. These Strategies and Deliverables are the ‘**HEART**’ of the IDP since it sets out what the SDM will be doing in the next financial 2021/22. The Municipality has made all efforts to ensure proper alignment of these key priority areas with relevant priorities; policies, plans and strategies namely; National Development Plan, Gauteng Ten Pillars (TMR), UN Sustainable Development Goals, SDM Growth and Development Strategy and DDM (One Plan).

For these focus areas to work, certain prerequisites need to be fulfilled. These include an important role for spheres of government, good and sound financial governance and high levels of participation by our communities and stakeholders.

4.1 KEY PERFORMANCE AREA: Reinvent our Economy: *from an old to a new by consolidating existing sectors and exploring new sectors of growth and in this way build local economies to create more employment and sustainable livelihoods.*

NDP Vision: An integrated and inclusive rural economy			
b) Support the tourism industry that is labour intensive, stimulating of the growth of small business.			
Gauteng TMR Pillars	GDS Provisional Strategy	IDP Strategy	Deliverable/s
Modernization of the economy and Radical Economic Transformation	Supports Inclusive Regional Economy and Employment	Create long term sustainable jobs, reduce unemployment, poverty and inequalities	Roll out EPWP programme in the locals
		Promote and develop Agricultural sector	Facilitate and fast track the Implementation of the Mega Agripark(Milling Plant Project) Fresh Produce Market: -Fast track an advertisement of Request For Proposals process as a potential PPP project post Covid 19 lockdown.
		Ensure that adequate financial and non-financial assistance is provided to SMMEs(emerging farmers) and Cooperatives	Facilitate training and capacitate SMMEs(emerging farmers) and Cooperatives
		Promote and develop Tourism and Leisure sector	<ul style="list-style-type: none"> • Create tourism demand through targeted tourism marketing initiatives • Tourism Supply – Develop Skills and products in the tourism industry

4.2 KEY PERFORMANCE AREA: Renewing our Communities: *from low to high quality through the provision of basic services, improving local public services and broadening access to them, and regenerating and property development to improve the quality of living for all.*

NDP Vision: Transforming Human Settlement and the national space			
Gauteng TMR Pillars	GDS Provisional Strategy	IDP Strategy	Deliverable/s
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	<ul style="list-style-type: none"> Facilitate the enrolment to National Upgrading Support Programme (done by local municipalities) Coordinate Human Settlements and Urban Renewal and Urban development projects and related programmes
		Consolidate, review and monitor the SGDS and IDP developments	<ul style="list-style-type: none"> Develop and Review the 3rd Generation SGDS. Review District IDP Framework guide for 2017/22, Develop IDP Process Plan and Budget for 2021/22 and Integrated Development Plan for 2021/22.
		Manage Integrated Spatial planning	<ul style="list-style-type: none"> Review the Spatial Development Framework Monitor Land Use in key strategic areas of the region Improve GIS capability in the region
		Promote sustainable developments in the region	<ul style="list-style-type: none"> 4 quarterly reports on Southern Corridor Regional Implementation Plan (SCRIP) projects
		Plan for effective, efficient and sustainable infrastructural projects.	<ul style="list-style-type: none"> Coordination and make reports on establishment of Sedibeng Development Agency Report on development Projects management (projects that are not in Southern Corridor plan)
		Monitor the implementation of Sedibeng Regional Sanitation Scheme	Monitor as part of SCRIP, the implementation of Sedibeng Regional Sanitation Scheme

4.3 KEY PERFORMANCE AREA: Reviving a Sustainable Environment by increasing the focus on improving air, water and soil quality and moving from a producer and receiver of waste to a green city;

NDP Vision: Transforming Human Settlement and the national space			
Gauteng TMR Pillars	GDS Provisional Strategy	IDP Strategy	Deliverable/s
Modernisation of human settlements and urban development	Transition to a low carbon economy in the region	Create healthy environment through implementation of effective environmental health management in Sedibeng District.	Rendering of municipal health services and programmes as per the legal mandate of the SDM

4.4 KEY PERFORMANCE AREA: Reintegrating our Region with the rest of Gauteng, South and Southern African to move from an edge to a frontier region, through improving connectivity and transport links. A key advantage of Sedibeng is its proximity and linkages into to the Gauteng urban complex as well as strong links with Sasolburg in the Northern Free State. One of its weaknesses is poor intra-Sedibeng links due in part to poor East-West transport routes. Key to reintegration is creating sewer scheme, high levels of transport and other forms of connectivity.

NDP Vision: Improve access to adequate and affordable public transport			
Gauteng TMR pillars	GDS Provisional Strategy	GDS and IDP Strategy	Deliverable/s
Modernisation of Public Transport Infrastructure	Regional Economic Infrastructural Development	Plan, promote and provide for effective, efficient and sustainable transport system, infrastructure and network in the region	<ul style="list-style-type: none"> • Monitor the implementation of Sedibeng Regional Sewer Scheme. <ol style="list-style-type: none"> 1. Construction new pipeline in Midvaal 2. Construction of Leeuwkuil WWTW 3. Construction of Sebokeng WWTW module seven (7) • Improve licensing stakeholder relations <ol style="list-style-type: none"> 1. Open on Saturday's 2. Embark on a media campaign to inform customers about licensing products.(Local radio, local newspapers and social media) 3. Revive bulk and fleet desk. 4. Introduce meetings with stakeholders. (Dealers, driving schools and fleet owners) • Maintenance of LSC Facilities <ol style="list-style-type: none"> 1. Perimeter fencing at Meyerton LSC 2. Refurbishment and reopening of Vereeniging LSC 3. Replacement of lights at Vanderbijlpark LSC

NDP Vision: Improve access to adequate and affordable public transport			
Gauteng TMR pillars	GDS Provisional Strategy	GDS and IDP Strategy	Deliverable/s
		Plan for effective, efficient and sustainable infrastructural projects, water and sanitation services, and provision of electricity	<ul style="list-style-type: none"> • Monitor the implementation of Sedibeng Regional Sewer Scheme. <ul style="list-style-type: none"> ▪ Construction new pipeline in Midvaal ▪ Construction of Leeuwkuil WWTW ▪ Construction of Sebokeng WWTW module seven (7)
		Render effective, efficient and customer oriented licensing services in the region.	<ul style="list-style-type: none"> • Improve licensing stakeholder relations <ul style="list-style-type: none"> ▪ Open on Saturday's ▪ Embark on a media campaign to inform customers about licensing products.(Local radio, local newspapers and social media) ▪ Revive bulk and fleet desk. ▪ Introduce meetings with stakeholders. (Dealers, driving schools and fleet owners) • Maintenance of LSC Facilities <ul style="list-style-type: none"> ▪ Perimeter fencing at Meyerton LSC ▪ Refurbishment and reopening of Vereeniging LSC ▪ Replacement of lights at Vanderbijlpark LSC

4.5 KEY PERFORMANCE AREA: Releasing Human Potential: *from low to high skills and build social capital through building united, non-racial, integrated and safer communities.* Sedibeng will be a place where life-long learning is promoted and learning is done in partnership with communities, educational institutions, and the private sector.

NDP Vision: Building a capable and developmental state, Improving Education, Innovation and Training			
Gauteng TMR pillars	GDS Provisional Strategy	GDS and IDP Strategy	Deliverable/s
Taking the lead in Africa's new industrial revolution	Effective and efficient ICT connectivity and systems	World Class ICT infrastructure in support of Smart Sedibeng	<ul style="list-style-type: none"> • Implement ICT Governance Framework • Develop ICT Strategy • Implement ICT Strategy • Implement ICT Security Controls • Identify and manage ICT risks • Implement ICT Steering Committee resolutions • Provide workshops to employees on ICT policies and procedures

NDP Vision: Building a capable and developmental state, Improving Education, Innovation and Training			
Gauteng TMR pillars	GDS Provisional Strategy	GDS and IDP Strategy	Deliverable/s
Modernisation of the public service	Building a capable and developmental Local Government Education, Innovation and Training	Ensure effective, competent and motivated staff	<ul style="list-style-type: none"> • Implement Human Resources Strategy • Conduct workplace stress management programmes for general workers • Establish Health and Safety Committee of Council. • Conduct workplace policies workshops for general workers • Conduct Local Labour Forum (LLF) meetings to deliberate on issues affecting employees and management
Transformation of State and Governance	Building a capable and developmental Local Government Transformation of State and Governance	Effective Management of Council Business	<ul style="list-style-type: none"> • Provide secretariat support to council meetings
		Ensure effective and efficient fleet management	<ul style="list-style-type: none"> • Review Integrated Fleet Management Policy • Develop Integrated Fleet Management Strategy • Develop Integrated Fleet Management Plan • Implement integrated Fleet Management Plan
		Improve Council image and access to Municipality's Buildings and Facilities	<ul style="list-style-type: none"> • Develop General Repairs and Maintenance Plan • Implement General Repairs and Maintenance Plan
		Effective management of Council Business	<ul style="list-style-type: none"> • Implement Records Management Strategy
		Effective management of Council Businesses	<ul style="list-style-type: none"> • Develop Communication Strategy • Develop Social Media Policy • Upload compliance reports and documents on the municipal website • Promote the municipality image through posting of events, campaigns and commemorative events • Empower all employees through online wellness awareness and educational workshops and/or training
Building safer communities	Building a capable and developmental Local Government	Ensure safety of users of municipality facilities and buildings	<ul style="list-style-type: none"> • Implement the Protection Services Strategy

The focus on **Releasing Human Potential** extends beyond accelerating skills development. It involves increasing the 'social capital' of Sedibeng. This involves building the capacity of individuals and communities to:

- Be effectively involved in their communities through ward committees and related structures;
- Protect women and children from abuse;
- Have effective crime prevention programmes;
- Be involved in volunteerism;

In the next part, the **Community Services Clusters** in the municipality evidently unpack the focus areas in the next financial year to address these critical aspects.

4.6 KEY PERFORMANCE AREA: *from low to high skills and build social capital through building united, non-racial, integrated and safer communities.*

NDP Vision: Promoting Health Improving education, training and innovation			
Gauteng TMR pillars	GDS Provisional Strategy	IDP Strategy	Deliverable/s
Accelerate Social Transformation	Building Safer Communities	Promote efficient delivery of Primary Health Care	<ul style="list-style-type: none"> • Implement the programs and activities of District Health Council (DHC) in the context of Covid 19 • Facilitate and Support PHCFC programs to promote public participation in Primary Health Care Services in the Context of Covid 19
		Promote social development of our communities	<ul style="list-style-type: none"> • Coordinate the Implementation of Women and Gender programs in the context of Covid 19 • Coordinate and support People with Disability Regional Forum in line with Covid 19 • Coordinate Youth Development Programs through NYDA in the context of Covid 19
		Promote and preserve Heritage, Museums, Arts and Culture in the Region	<ul style="list-style-type: none"> • A value proposition in becoming the ‘Cradle of Human Rights’ as one of the flagship projects identified in the Growth and Development strategies of the Region and utilization all its facilities in promoting Heritage, Arts and Culture development platforms to advance sectoral growth.
		Promote the development of Sports and Recreation	<ul style="list-style-type: none"> • Establish strategic relationships and partnerships with key stakeholders for the development of sport in the region • Develop Regional Sports and Recreation Strategy for Sedibeng area.

NDP Vision: Promoting Health Improving education, training and innovation			
Gauteng TMR pillars	GDS Provisional Strategy	IDP Strategy	Deliverable/s
		Promote and build safer communities	<ul style="list-style-type: none"> Promote <i>institutional arrangements</i> that will produce effective and sound crime prevention networks. Encourage active <i>community participation</i> and guardianship to challenge unacceptable behavior and maximize reporting of incidents. <i>Improve crime prevention</i> through increased levels of social responsibility and tolerance through education, awareness, intervention and information. Promote <i>road safety awareness and education</i> through active stakeholders' participation. <i>Monitor and evaluate</i> the impact of adopted intervention towards elimination and reduction of crime within our communities.
		Promote Disaster Resilient Communities	<ul style="list-style-type: none"> Implement mechanisms for DRR measures Maintain effective stakeholder participation

4.7 KEY PERFORMANCE AREA: Good and Financially Sustainable Governance *through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.*

NDP Vision: Building a capable and developmental state with sound financial and administrative management			
Gauteng TMR pillars	GDS Provisional Strategy	GDS and IDP Strategy	Deliverable/s
Modernisation of the public service	Promote Accountability, Effectiveness and Fight corruption	Promote and maintain good corporate governance	<ul style="list-style-type: none"> Put in place effective internal controls in respond to internal audit Reports and recommendations. Implementation of the Enterprise Risk Management Programmes. Implementation of an Anti-fraud and Corruption Plan. Improve Community and Stakeholder s Participation, Effective Communication and branding through relevant Municipal and Governance processes Strengthening IGR forums in all spheres of Government across Local municipalities, Provincial & National Sector Departments.

4.8 KEY PERFORMANCE AREA: Good and Financially Sustainable Governance through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.

NDP Vision: Building a capable and developmental state with sound financial and administrative management			
Gauteng TMR pillars	GDS Provisional Strategy	GDS and IDP Strategy	Deliverable/s
Modernisation of the public service	Promote Accountability, Effectiveness and Fight corruption	Promote and maintain good corporate governance	<ul style="list-style-type: none"> Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; Compile a realistic and funded 3-year budget in line with IDP priorities; Maintenance of comprehensive asset register; Introduce and implement effective internal controls in response to internal and external audit reports and recommendations and risk register; Implement and strengthen cost reduction and containment strategy and regulations; Progressive SDBIP reporting to provide strategic alignment of operations

4.9 KEY PERFORMANCE AREA: Vibrant Democracy through enabling all South Africans to progressively exercise their constitutional rights and enjoy the full dignity of freedom. To promote more active community participation in local government, including further strengthening the voice of communities and making sure that community based structures such as ward committees, police forums, school governing bodies are legislatively supported to function effectively.

NDP Vision: Building a capable and developmental state with sound financial and administrative management			
Gauteng TMR pillars	GDS Provisional Strategy	IDP Strategy	Deliverable/s
Transformation of the state and governance	Building a capable and developmental Local Government	Improve stakeholder relations through public and stakeholders participation processes, effective communication and branding	<ul style="list-style-type: none"> Improve Community and Stakeholder s Participation, Effective Communication and branding through relevant Municipal and Governance processes Strengthening IGR forums with Local municipalities and other spheres of Government Provincial/National Department. Implementing and coordinating a petition management system to effectively deal with petitions from members of the public. Provide support to councillors with regard to research and

NDP Vision: Building a capable and developmental state with sound financial and administrative management			
			development programs <ul style="list-style-type: none"> • Coordinate all caucus meetings. • Provide support to all study group meetings • Convene retreats, together with locals • Co-ordinate District Wide Chief Whips Forums meetings • Convene Political Management Meetings • Convene District Speaker's Forum
		Strengthening oversight and accountability	<ul style="list-style-type: none"> • Ensure effective coordination of section 79 committees. • Convene Council on a quarterly basis.
		Effective Management of Council Business	<ul style="list-style-type: none"> • Ensure effective secretariat to service Council, Mayoral and related committee meetings • Review and monitor record management systems • Facilitate and support internal communication • Ensure SDM operate effectively through harmonised labour relation.
		Promote effectively delivery of internal and external HIV, STI AND TB related programmes	<ul style="list-style-type: none"> • Facilitate, coordinate and monitor internal and external HOV,STI,AND TB programmes

Projects/Programmes:

From the above **Deliverables** and in line with the **Approach** spelt out at the beginning of our revised strategies and projects. Various Clusters in Sedibeng District Municipality have identified the following key projects and programmes for the 2019/20 financial year.

A) Strategic Planning, Economic Development and Housing

IDP Strategy	Projects/Programme	Funding
Create long term sustainable jobs; reduce unemployment, poverty and inequalities	Facilitate the intake of 55 potential beneficiaries on EPWP programme	OPEX
Promote and Develop Agriculture Sector	Implement the Milling plant within the Mega Agripark Project and expedite plans and rezoning approval.	CAPEX
	Fresh Produce Market: -A potential PPP project with Request For Proposals process unfolding post Covid-19 lock down.	CAPEX
Promote and Develop Tourism and Leisure sector	Create Tourism Demand through targeted Tourism Marketing Initiatives <ul style="list-style-type: none"> • Identify and participate in exhibitions and marketing initiatives. • Collate and distribute information on regional tourism events and packages to stakeholders continuously. • Identify and participate in tourism exhibitions. 	CAPEX

IDP Strategy	Projects/Programme	Funding
	<ul style="list-style-type: none"> • Continuous market research. • Support and development of marketing, publicity and booking agents, tour operators, information and publicity associations. • Tourism Product packaging. • Coordinate Covid 19 relief packages and participate in tourism recovery plans initiated by government and private sector. <p>Tourism Supply – Develop Skills and Products in the Tourism Industry</p> <ul style="list-style-type: none"> • Develop products and skills in the tourism industry to ensure higher levels of quality and service delivery. • Facilitate skills development programmes. • Identify training and capacity needs in the industry. • Continuously facilitate tourism awareness programmes, such as: <ul style="list-style-type: none"> ○ Visitor safety ○ Quality assurance ○ Grading ○ SMME Support ○ Visitor information services • Coordinate Covid 19 relief packages and participate in tourism recovery plans initiated by government and private sector. 	<p>CAPEX</p>
Manage Integrated Spatial Planning	<ul style="list-style-type: none"> • Review the Spatial Development Framework 	OPEX
	<ul style="list-style-type: none"> • Monitor Land Use in key strategic areas of the region 	OPEX
	<ul style="list-style-type: none"> • Improve GIS capability in the region 	CAPEX
Plan for effective, efficient and sustainable infrastructural projects.	<ul style="list-style-type: none"> • 14 projects in Southern corridor Regional Implementation Plan: (List of Projects: Government Precinct; Sedibeng Regional sewerage Scheme; Fresh Produce Market; Vaal River City; Vaal logistic hub; Devon tannery; Heidelberg CBD; Lesedi Transit hub; Graceland precinct; Graceview precinct; R59; Langzeekoeigat precinct; Sicelo Precinct; Doornkuil Precinct.) 	CAPEX (Business Option analysis to determine funding option including evaluation of PPP and other)
	<ul style="list-style-type: none"> • 1 project: Establish Sedibeng Development Agency 	CAPEX (Financial Sustainability and legitimacy of SDA to be discovered through SDM lekgotla, follow up 2 nd)

IDP Strategy	Projects/Programme	Funding
		workshop/round table discussions for establishment of SDA attended by all relevant stakeholders especially GIFA, MISA, COGTA and Treasury finance and municipal support models within defined roles)
Consolidate, review and monitor the SGDS and IDP developments	<ul style="list-style-type: none"> • 3rd Generation SGDS. • Reviewed and approved District IDP Framework guide for 2017/22, IDP Process Plan and Budget for 2021/22 • and Integrated Development Plan for 2021/22. 	OPEX
Promote Residential development, Urban Renewal and modernise urban development	<ul style="list-style-type: none"> • Evaton Urban Renewal Project • Hostels Upgrading Programme 	CAPEX

B) Transport, Infrastructure and Environment

IDP Strategy	Projects/Programme	Funding
Plan and develop accessible, safe and affordable public transport systems and facilities.	<ul style="list-style-type: none"> • RRAMS Rural Roads Assets Management Systems (Grant) • House hold travel survey • Regular Traffic counts • Public transport infrastructure audit • Public transport operations plans 	OPEX
	<ul style="list-style-type: none"> • Monitor the Operations of the Airport 	OPEX
Render effective, efficient and customer oriented licensing services in the region	Create synergy between Clients, Infrastructure, Staff and Electronic Media to deliver a motor vehicle registration-; vehicle testing-; and drivers licensing and –testing service to the citizens of Gauteng.	OPEX
	Continuous reporting and follow-up of defaults to Facilities Management to ensure infrastructural maintenance in licensing	OPEX
Plan for effective, efficient and sustainable infrastructural projects, water and sanitation services, and provision of electricity	<ul style="list-style-type: none"> • Monitor the implementation of the Sedibeng Regional Sanitation Scheme • Monitor the completion of Sebokeng and Meyerton WWTW • Monitor the construction of pipeline in Midvaal LM • Monitor the implementation of Leeuwkuil upgrade 	OPEX

IDP Strategy	Projects/Programme	Funding
	<ul style="list-style-type: none"> • Implement RRAMS programme for the district (Grant) • Appoint graduates to assist with the program and their training 	
Plan for implementation effective and efficient environment management in the district	<ul style="list-style-type: none"> • Coordinate the environmental awareness campaigns in the district • Coordinate Clean-up campaigns • Coordinate District Environmental Forums • Facilitate Environmental Career Exhibition 	OPEX
	<ul style="list-style-type: none"> • Establish Compliance and Enforcement Unit • Procurement of Ambient Air Quality Monitoring Equipment • Maintenance and management of Ambient Air Quality Monitoring Station • Procurement of vehicle emission testing equipment • Issuance of quality Atmospheric Emission Licenses (AEL) and permits within legislated timeframe 	OPEX/CAPEX
	Procurement of Ambient Air Quality Monitoring Equipment	CAPEX
	Maintenance and management of Ambient Air Quality Monitoring Stations	OPEX/CAPEX
Render effective Municipal Health Services in the district	<ul style="list-style-type: none"> • Implement the service according to the National Norms and Standards on Environmental Health norms and standards in terms of : <ul style="list-style-type: none"> • Health surveillance of premises • Surveillance and prevention of communicable diseases (excluding immunisations) • Environmental pollution control. • Water quality monitoring Air quality management • Noise management • Food safety • Waste management • Vector Control • Chemical safety • Disposal of the dead 	OPEX
	<ul style="list-style-type: none"> • RRAMS Rural Roads Assets Management Systems (Grant) • House hold travel survey • Regular Traffic counts • Public transport infrastructure audit • Public transport operations plans 	OPEX

C) Community Services

IDP Strategy	Projects/Programme	Funding
Promote and build safer communities	<ul style="list-style-type: none"> Coordinate implementation of community safety programmes in line with Covid-19 	Opex
Promote disaster resilient communities	<ul style="list-style-type: none"> Implement mechanisms for Disaster Risk Reduction measures in line with Covid-19 Maintain effective stakeholder participation in line with Covid-19 	Opex
Promote the efficient delivery of Primary Health Care	<ul style="list-style-type: none"> Coordinate implementation of District Health Council programmes in line with Covid-19 	Opex
Promote Social Development of our communities	<ul style="list-style-type: none"> Coordinate implementation of women and gender programmes in line with Covid-19 Coordinate and support People with Disability Forum programmes Coordinate Youth Development Programmes in the region through NYDA in line with Covid-19 	Opex
<ul style="list-style-type: none"> Facilitate the Geographical Name Change process Promote the development of sports and recreation in the region Support Arts and Culture Programmes Host commemorative events in partnership with other spheres of government 	<ul style="list-style-type: none"> Coordinate developmental sport and recreational programmes in the region in line with Covid-19 Coordinate arts and culture events and programmes in the region in line with Covid-19 Coordinate mobilization of stakeholders' participation for Geographical Name Change process in the region in line with Covid-19 Coordinate hosting of commemorative events in the region in line with Covid-19 	Opex

D) Finance

IDP Strategy	Projects/Programme	Funding
Coordinated supported, facilitation, monitoring and intervention to support local municipalities.	<ul style="list-style-type: none"> IGR meetings conducted quarterly by Provincial Treasury 	Opex
Implement cost reduction and containment strategy	<ul style="list-style-type: none"> Compile a realistic and funded 3-year budget Implement and strengthen cost reduction and containment strategy Progressive budget reporting to provide strategic alignment of operations Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking Improve procurement systems to eliminate corruption and ensure value for money 	Opex
Promote and maintain good corporate governance	<ul style="list-style-type: none"> Expand monthly internal processes that verify and support credible financial reporting in line with MFMA Introduce firmer internal controls to respond to internal and external audit reports 	Opex

IDP Strategy	Projects/Programme	Funding
	and recommendations more effectively as well as in response to risk register <ul style="list-style-type: none"> • Maintain complete asset register • Continuously monitoring, reporting and review of performance • Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status • Continued implementation of National Treasury & Provincial Treasury Reforms • Continued implementation of the Annual Procurement Plan aligned to the annual budget 	
	<ul style="list-style-type: none"> • Coaching and mentorship on all reporting levels 	Financial Management Grant

E) Corporate Services

IDP Strategy	Projects/Programme	Funding
Effective and efficient ICT connectivity and systems	<ul style="list-style-type: none"> • Develop ICT Strategy • Identify and manage ICT risks 	OPEX
Ensure effective, competent and motivated staff	<ul style="list-style-type: none"> • Implement Human Resources Strategy • Establish Health and Safety Committee of Council. 	OPEX

F) Office of the Political Management Team

Office of the Executive Mayor:

IDP Strategy	Projects/Programme	Funding
Improve stakeholder relations through public and stakeholders participation processes, effective communication and branding	<ul style="list-style-type: none"> • Convene Four (4) Nthirisano Outreach Programmes • Convene Four (4) District Task team meetings • Convene State of the District Address (SODA) • Facilitate and coordinate stakeholder participation in programmes • Facilitate and coordinate 2 (two) youth programmes 	Opex
Strengthening oversight and Accountability	<ul style="list-style-type: none"> • Convene Twelve (12) Mayoral Committee Meetings • Convene Four (4) Joint Mayors Forums 	Opex
Facilitate, coordinate and monitor internal and external HIV, STI and TB Programmes	<ul style="list-style-type: none"> • Facilitate Four (4) AIDS Council programme 	Opex

Office of the Speaker:

IDP Strategy	Projects/Programme	Funding
Improve stakeholder relations through public and stakeholders participation processes	<ul style="list-style-type: none"> • Coordinate stakeholders and Public participation processes. • Coordinate the ward based war room. 	Opex
Strengthening oversight and Accountability	<ul style="list-style-type: none"> • Coordinate women’ s month activities together with local municipalities • Coordinate Petition Management Committee to process all petitions received • Facilitate District Speakers Forum • Coordinate section 79 committee meetings including MPAC • Identify Training and Development Programmes for Councillors • Coordinate councillors welfare programmes • Coordinate Council sittings. 	Opex

Office of the Chief Whip:

IDP Strategy	Projects/Programme	Funding
Ensure efficient, Accountable and Cooperative Governance	<ul style="list-style-type: none"> • Co-ordinate all caucus meetings. • Co-ordinate and facilitate all study group meeting. • Co-ordinate District Wide Chief Whips Forum Meetings • Co-ordinate District Whippery Lekgotla .. • Convene Political Management Team meetings • Coordinate and facilitate logistics councillors research and development. 	Opex

G) Office of the Municipal Manager

IDP Strategy	Projects/Programme	Funding
Ensure efficient, Accountable and Cooperative Governance	<ul style="list-style-type: none"> • Implement an Internal Audit Strategy • Develop a training program to develop Internal audit staff • Co-ordinate one (1) inter-relation internal audit workshop for the Sedibeng local municipalities; • Monitor the implementation of the Audit Action Plans 	OPEX
	<ul style="list-style-type: none"> • Strengthening of Intergovernmental Relations Programmes. • Implementation of the Enterprise Risk Management Programmes. • Implementation of an Anti-fraud and Anti- Corruption Plan 	OPEX
	<ul style="list-style-type: none"> • Develop a program of works to build the performance information unit • Develop a training program to develop Internal audit staff • Implement Service Delivery and Budget Implementation Plan 	OPEX

IDP Strategy	Projects/Programme	Funding
	<ul style="list-style-type: none"> Review Performance Management Policy 	OPEX
	<ul style="list-style-type: none"> 2020/21 Annual Performance Report 	OPEX
	<ul style="list-style-type: none"> Capacitate the contract management Unit Develop a program of works to build the contract management processes and systems 	OPEX
	<ul style="list-style-type: none"> Implementation of new and/or amended legislation and legal transcripts relevant to local government for effective management of Council business 	OPEX

External Communications:

IDP Strategy	Projects/Programme	Funding
Build high level stakeholder relations, effective Communication and Branding	<ul style="list-style-type: none"> Update and Implementation of Communication strategy Implementation of Media Monitoring Services Update and Implementation of Marketing and Branding Strategy Coordinate 11 District Communications Forum Meetings Develop, Print and Distribute 1 External newsletters each quarter Facilitate media engagements Implementation of Social media policy 	OPEX

Southern Corridor Regional Implementation Plan (SCRIP):

The below mentioned key strategic and catalytic projects were both agreed upon by the Gauteng Provincial Administration, Sedibeng District municipality and its three (3) local municipalities. These projects were deemed as pivotal towards changing the current socio-economic impasse of the region. The projects would both impact locally in the province in line with the Gauteng City Region vision, TMR strategy and Sedibeng GDS 03.

Regional Catalytic Projects						
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	Locality
Modernization of the economy and Radical Economic Transformation	Inclusive Regional Economy and Employment; (Manufacturing, Re-Industrialisation, Agriculture, Rural Development, LED)	Promote and develop Agricultural sector	1. Doornkuil	SCRIP:-Encompassing the economy of the Sedibeng District Municipality and the creation of new industries, economic nodes and cities. <ul style="list-style-type: none"> Feasibility study 	PPP	Doornkuil

Regional Catalytic Projects						
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	Locality
Modernization of the economy and Radical Economic Transformation	Inclusive Regional Economy and Employment; (Manufacturing, Re-Industrialisation, Agriculture, Rural Development, LED)	Promote and develop Agricultural sector	2. Fresh Produce Market	<p>Precinct plan and multi sector precinct structures</p> <ul style="list-style-type: none"> • Agri Business infrastructure <p>SCRIP: encompassing the economy of the Sedibeng District Municipality and the creation of new industries, new economic nodes and new cities.</p> <ul style="list-style-type: none"> • Fresh produce feasibility study and Market Business Plan • Fresh produce Market infrastructure upgrading • Fresh Produce Market Facility Maintenance and operation management as well as produce Marketing • Economic development structure 	PPP	Vereeniging
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverable/s	Funding Model	
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Urban Renewal and modernise urban development	3. Graceview Industrial Park.	SCRIP:-encompassing the economy of the Sedibeng District Municipality and the creation of new industries, economic nodes and cities.	PPP	Graceview
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverable/s	Funding Model	
Modernisation of human settlements and urban development	Improving Regional Economic Infrastructural Development	Urban Renewal and modernise urban development	4. Lesedi Transit Hub	SCRIP:- Encompassing the economy of the Sedibeng District Municipality and the creation of new industries new economic nodes and new cities.	PPP	Heidelberg
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverable/s	Funding Model	

Regional Catalytic Projects						
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	Locality
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	5. Langzeekoeigat Precinct	SCRIP:- encompassing the economy of the Sedibeng District Municipality and the creation of new industries ,economic nodes and cities.	PPP	Devon
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverable/s	Funding Model	
Modernisation of human settlements and urban development	Improving Regional Economic Infrastructural Development	Monitor the implementation of Sedibeng Regional Sanitation Scheme	6. Sedibeng Regional Sewer Scheme (SRSS)	SCRIP:-encompassing the economy of the Sedibeng District Municipality and the creation of new industries, economic nodes and cities.	PPP	Vanderbijlpark
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverable/s	Funding Model	
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	7. The Graceland.	SCRIP:-encompassing the economy of the Sedibeng District Municipality and the creation of new industries, new economic nodes and new cities.	PPP	Graceland.
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	8. Heidelberg CBD.	SCRIP:-encompassing the economy of the Sedibeng District Municipality and the creation of new industries, new economic nodes and new cities.	PPP	Heidelberg
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	9. Vaal Logistics Hub.	SCRIP:- encompassing the economy of the Sedibeng District Municipality and the creation of new industries, economic nodes and cities.	PPP	Rietkuil
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	10. Vaal River City.	SCRIP:- Encompassing the economy of the Sedibeng District Municipality and the creation of new industries, new economic nodes and new cities.	PPP	Vereeniging

Regional Catalytic Projects						
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	Locality
				<ul style="list-style-type: none"> Precinct plan with local SDF Multi sector zoned city with business and residential Hydropolis and Aerotropolis Precinct 		
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of the public service	Building a capable and developmental Local Government (Institutional Capacity Development; good governance, participation etc)	Improve Council image and access to Municipality's Buildings and Facilities	11. Vereeniging Government Precinct	SCRIP:- Encompassing the economy of the Sedibeng District Municipality and the creation of new industries , economic nodes and cities. One stop shop public service building infrastructure SDM head office	PPP	Vereeniging
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of human settlements and urban development	Improving Regional Economic Infrastructural Development	Promote sustainable developments in the region	12. R 59 Corridor	SCRIP: - Encompassing the economy of the Sedibeng District Municipality and the creation of new industries, new economic nodes and new cities. - The variety of land uses which currently exist along this route include, but are not limited to the following activities <ul style="list-style-type: none"> Agriculture Residential Industrial Mining and Commercial. 	PPP	Meyerton
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban	13. Sicelo Precinct	SCRIP encompassing the economy of the Sedibeng District Municipality and the creation of new	PPP	Meyerton

Regional Catalytic Projects						
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	Locality
		development		industries, new economic nodes and cities. <ul style="list-style-type: none"> • Social precinct • Sports and recreation 		
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	14. Devon Precinct.	SCRIP: - encompassing the economy of the Sedibeng District Municipality and the creation of new industries new economic nodes and new cities. Multi sector zoned precinct	PPP	Devon
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of Public Transport Infrastructure	Regional Economic Infrastructural Development	Plan, promote and provide for effective, efficient and sustainable transport system, infrastructure and network in the region.	15. Heidelberg Aerodrome (Airport) and Transit Hub (Logistics/warehouse using)	SCRIP: encompassing the economy of the Sedibeng District Municipality and the creation of new industries, new economic nodes and new cities. :- <ul style="list-style-type: none"> • Feasibility study • Transport Infrastructure 	PPP	Vereeniging
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of Public Transport Infrastructure	Regional Economic Infrastructural Development	Plan, promote and provide for effective, efficient and sustainable transport system, infrastructure and network in the region	16. Aerotropolis	Integrated to Vaal River City and Aerotropolis, Tourism and Culture. Aerospace and aviation Logistics hub Distribution /Cargo Airport. <ul style="list-style-type: none"> • Business and Food security Processing • Education and Skills Training. • Multi Professional Services 	PPP	Vanderbijlpark
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	
Modernisation of Public Transport Infrastructure	Regional Economic Infrastructural Development	Plan, promote and provide for effective, efficient and	17. Intermodal Rank	Transport infrastructure <ul style="list-style-type: none"> • Feasibility studies • Topographical Plan 	PPP	Vereeniging

Regional Catalytic Projects						
Gauteng TMR Pillars	GDS Strategy	IDP Strategy	Projects	Deliverables	Funding Model	Locality
		sustainable transport system, infrastructure and network in the region.		Geotechnical Report and <ul style="list-style-type: none"> Traffic Impact assessment Facility 		

Our Move Towards (ONE PLAN) Development:

The Actual 12 key Priority and catalytic projects as mentioned below were both agreed upon by Sedibeng District municipality and its three (3) local municipalities (Emfuleni, Midvaal and Lesedi). These projects were deemed as pivotal towards changing the current socio-economic impasse of the region. The projects would both impact locally in the province in line with the Gauteng City Region vision, TMR strategy and Sedibeng GDS 03.

Key Priority and High Impact Projects (District and Local Municipalities)						
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Project Name	Description	Value	Estimated Job Opportunities
1. Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	Vaal River City	Integrated Human Settlements Project	R11 bn	Feasibility studies to be concluded
2. Modernization of the economy and Radical Economic Transformation	Improving Regional Economic Infrastructural Development	Promote sustainable developments in the region	AB-In-Bev	Bottling and canning	R9 bn	Feasibility studies to be concluded
3. Modernization of the economy and Radical Economic Transformation	Inclusive Regional Economy and Employment; (Manufacturing, Re-Industrialisation, Agriculture, Rural Development, LED)	Promote and develop Agricultural sector	Agri-Parks	Provide technical, infrastructure and logistical support to small and emerging farmers and cooperative in Agriculture	R2 bn	Feasibility studies to be concluded
4. Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	Gauteng Highlands	Integrated Human Settlement Project	R100 bn	40 000 (direct and indirect)

Key Priority and High Impact Projects (District and Local Municipalities)						
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Project Name	Description	Value	Estimated Job Opportunities
5. Modernisation of human settlements and urban development	Inclusive Integrated Regional Planning and Human Settlement	Promote Residential development, Urban Renewal and modernise urban development	Savanna City	Integrated Human Settlement Project	R24 bn	20 000 (direct and indirect)
6. Modernization of the economy and Radical Economic Transformation	Supports Inclusive Regional Economy and Employment	Promote and develop Tourism and Leisure sector	Vaal Marina	Tourism Development	R2,8 million (for feasibility)	Feasibility studies to be concluded
7. Modernization of the economy and Radical Economic Transformation	Improving Regional Economic Infrastructural Development	Plan, promote and provide for effective, efficient and sustainable transport system, infrastructure and network in the region.	Heidelberg Aerodrome (Airport) and Transit Hub (Logistics/warehousing)	Development of Aerodrome Precinct	R7,8 bn	Feasibility studies to be concluded
8. Modernization of the economy and Radical	Improving Regional Economic Infrastructural Development	Promote sustainable developments in the region	Light industrial park	Lethu N3 Port	R15 mil	Feasibility studies to be concluded
9. Modernization of the economy and Radical	Transition to a low carbon economy in the region	Create healthy environment through implementation of effective environmental health management in Sedibeng District.	Biomass (waste to energy project):	Lesedi Bio-gas	R31,8 bn	69 000 (direct and indirect)
10. Modernization of the economy and Radical Economic Transformation	Improving Regional Economic Infrastructural Development	Promote sustainable developments in the region	Sedibeng Regional Sewerage Scheme	Upgrading of sewer network	R855 mil	Feasibility studies to be concluded
11. Taking the lead in Africa's new industrial revolution	Effective and efficient ICT connectivity and systems	World Class ICT infrastructure in support of Smart Sedibeng	Wi-fi or fibre optic to be commercialised	Commercialise for improved connectivity	R62 mil	Feasibility studies to be concluded
12. Modernization of the economy and Radical Economic	Improving Regional Economic	Plan, promote and provide for effective, efficient and sustainable	Vaal Aerotropolis (logistics hubs)	Development of an airport and logistics hub	R9 bn	Feasibility studies to be concluded

Key Priority and High Impact Projects (District and Local Municipalities)						
Gauteng TMR pillars	GDS Strategy	IDP Strategy	Project Name	Description	Value	Estimated Job Opportunities
Transformation	Infrastructural Development	transport system, infrastructure and network in the region.				

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