



CHAPTER 03: PREVIOUS IDP 2017/21 STRATEGIC REPORT

PROGRESS ON IMPLEMENTATION OF 2017/18 FINANCIAL YEAR IDP:

The Sedibeng District Wide Lekgotla in September 2011 and the Sedibeng Stakeholder Summit held since then unequivocally reaffirmed the framework of the Seven Pillars as the GDS 1, 2, 3 and IDP framework for action. Subsequent to the regional long term strategy being developed and reviewed every five years, the 2016 Political and Administrative term of office came in and developed five year the 2017/21 IDP which will be reviewed annually.

This report is therefore the reflection of the impact of the successes of the five year term of office as well as corrective measures to address problems in the light of changing internal and external challenges that impact on the priority issues, objectives, strategies, and programmes of the IDP.

In summary the said framework of the seven pillars GDS since its inception in 2011 to date as our long term strategy and IDP 2017/21 in the financial year 2017/18 progress made are encapsulated as follows on:

A) CLUSTER: Strategic Planning and Economic Development

▪ LOCAL ECONOMIC DEVELOPMENT

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Increase EPWP roll out programmes.	Linking poor people to job creation opportunities	Maintenance of infrastructure and social relief	External Funding	Identify and placement of beneficiaries	Achieved
Coordinate FabLab through products simulation.	Promote SMMEs for product design and innovation	Digital design for product development	External Funding	Identify sources of funding for future expansion	Achieved
Coordinate the Regional Economic Framework.	Regional economic planning and implementation	Develop an implementation Plan for Sedibeng Regional Economic and Industrial Plan	Opex	Develop and package catalytic projects	Achieved



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▪ TOURISM

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Tourism Policy, Strategy, Regulations Monitoring and Evaluation	Identify Township Tourism Opportunities and participate in National, Provincial and Local Strategies which will unlock tourism potential in the region	Facilitate quarterly Township Tourism Focus Group meetings	Opex	Identify Township Tourism Opportunities and participate in National, Provincial and Local Strategies which will unlock tourism potential in the region	Achieved
Tourism Institutional Arrangements	Support the Regional Tourism Organisation (Vaal River City Tourism Promotion Company SOC)	Number of Board Meetings held and technical support provided to the Company.	Opex	Facilitate Board Meetings, AGM and render technical, financial and non-financial assistance.	Achieved
Create tourism demand through targeted tourism marketing initiatives	Identify and participate in exhibitions and marketing initiatives Update tourism map and website	Compile packages and events for distribution and marketing	Opex	Identify and participate in exhibitions and marketing initiatives Update tourism map and website	Internal progress has been made but no financial resources to finalize the map and website project
Tourism Supply – Skills development skills and products in the tourism industry	Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery	Tourism promotion and development in the region	Opex	Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery	Achieved



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▪ AGRICULTURE

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Facilitate support for co-operatives, small scale farmers and small, medium and micro businesses	Farmer support programme	Training, capacity building for farmers	External Funding	Identify co-operatives, small scale farmers and small, medium and micro businesses	Achieved
Facilitate support for the small holding agricultural sector striving towards productivity increase.	Agro-processing	Establishment of Milling Plant.	External Funding.	Develop the feasibility study for implementation of a milling plant.	Achieved
<ul style="list-style-type: none"> ▪ Coordinate the support for food security programmes, Households and Institutional food nutrition programmes. ▪ Coordinate efforts for local food production and accessibility. 	Food Security programme through community food garden	Facilitate technical and other support for the households and community food gardens	Opex	Identify potential beneficiaries.	Achieved
Improved	Access to equipment	Facilitate transfer and	External	Coordination of locals	Achieved

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
coordination and management of tractor mechanization support programme.	and machinery for farmers	Maintenance of tractors and farming equipment for use by farmers	Funding	for the effective management of mechanization programme.	
Improve participation and coordination of CRDP Programme	Rural development Support	Facilitate multi-functionary and interdisciplinary interventions for rural nodes	N/A	Participate in all CRDP programmes and projects.	Achieved

- DEVELOPMENT PLANNING AND HUMAN SETTLEMENTS**

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Monitor & Co-ordinate housing programmes	Housing delivery	Monitor human Settlements delivery	Internal	Coordination of Human Settlements' programmes	Achieved
Facilitate enrolment to National upgrading support programme and projects	Grant funding	Facilitate grant applications for projects within the funding window	Internal	Administration support	Achieved
Implement the Spatial Development Framework	Update SDF	Annual review of the SDF	External	Development complaint revised SDF	Achieved
Improve the Geographic Information Systems.	Functional GIS	Monitor and update the GIS	Internal/External	Upgraded live GIS	Achieved
Coordinate Urban Renewal	Facilitate Urban renewal programmes	Revitalization of township economic nodes	Internal	Coordination of National and Provincial Urban Programmes.	Achieved

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B) CLUSTER: Transport, Infrastructure & Environment

▪ ENVIRONMENT

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Ensure the implementation of an Effective and Efficient Environmental Management in the region	Compliance with ambient air quality standards	▪ Development of the AQMP	Opex	AOMP Development	The Air Quality Management Plan is currently in the process of being developed.
		▪ Monitoring and reporting of air quality (monitoring stations reporting to SAAQIS)	Opex	Air Quality Stations reporting to SAAQIS on Monthly basis	The Air Quality Stations are fully operational and reporting to SAAQIS on monthly basis
	Compliance with regulatory requirements	Updated emission inventory	Opex	Updating the emission inventory quarterly	The emission inventory currently under development
		Licensing and permitting of industry (NEMAAQA and Air pollution control by-laws)	Opex	Number of licenses and permit issued	The number of licenses issued to industries is forty four for the 2017/2018 financial year. No permits issued
Ensure the implementation of	Implement Environmental	<ul style="list-style-type: none"> ▪ Career exhibition ▪ Ad-hoc Environmental 	Opex	Implement Environmental	<ul style="list-style-type: none"> • The career exhibition on



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
MHS programme to reduce environmental health risks.	Awareness campaign for the region	Calendar Celebrations		Awareness campaign for the region	<p>environmental qualifications was held on the 07, 08 and 11 August 2017 at Arcelor Mittal science centre.</p> <p>Ad-hoc Environmental Calendar Celebration</p> <ul style="list-style-type: none"> • Sanitation day celebration was held on the 30 May 2017 at Qhaqhula Primary School in Ratanda (Lesedi Local Municipality) through educating the learners about the importance of saving water and health and hygiene. • World Environmental day celebration was held on the 30 June 2017 at Heidelberg extension 23 (Lesedi Local Municipality) through cleanup campaign and

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
					<p>development of park.</p> <ul style="list-style-type: none"> • Arbor Day was held on the 08 September 2017 at Bantu-Bonke in Panfontein (Midvaal Local Municipality) through tree planting and educating the communities about the values and trees and their roles. • Hand washing and world toilet day celebration was held on the 30 November 2017 at Jameson Park community hall (Lesedi Local Municipality) through educating elderly people about health and hygiene.
	Rendering of Municipal Health Services to all communities	Rendering of MHS is delivered through x9 programs and which focus on environmental health related aspects	OPEX	Rendering of Municipal Health Services to all communities	Service level agreements were signed with the local municipalities to implement municipal health services within



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
					their areas of jurisdiction on municipal health services within their areas of jurisdiction on behalf of the SDM..The latest audit of the service by the National Department of Health indicated that the SDM is doing reasonably well and is well on its way towards the target of 90% compliance as set by the district for itself.
	Development and Promulgation of MHS by laws for the Sedibeng District	Municipal Health Services by laws	OPEX	Draft bylaws developed and approved	The process was stalled temporarily due to incapacity but has gained momentum again with the assistance of SALGA. The current draft by law needs further attention from a technical and legal perspective before it can be submitted to Council for approval
Less and better	Facilitate and ensure	▪ Resuscitation of the Buy-	External	Resuscitation and	• Supported continuous



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
managed waste in the region	implementation of the Integrated waste management plan	back centre ▪ Regional clean-up campaigns	Funding	rollout of the Buy back centres	operation of springbok avenue buy back centres. • The clean-up campaign was conducted on the 04 August 2017 at Rietspruit River next LevaiMbatha clinic (Emfuleni Local Municipality)

▪ INFRASTRUCTURE:

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Plan for effective, efficient and sustainable infrastructural projects, water and sanitation services, and provision of electricity	Implementation of the Sedibeng Regional Sewer and upgrading of sewer	Support Facilitation and coordination of the speedy implementation of the Sedibeng Regional Sewer	External funding	Upgrading of wastewater treatment plans.	Progress reports update are continually given to Council once available
	Support Facilitation and coordination of Infrastructure projects in the region.	Infrastructure Projects	External Funding	Support Facilitation and coordination of Infrastructure projects in the region.	Progress reports update are continually given to Council once available though at times struggling with information from locals.

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	Develop Rural Road Asset Management system.	Assess road conditions and future priorities in upgrading	External Funding	Rural Road Asset Management System	Progress reports update are continually given to Council. The project will be completed in the next financial year.
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▪ TRANSPORT:

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Develop and Review ITP for the region	Review and develop the ITP	Review and Development of a the ITP	SDM & External	Develop ITP	The ITP is currently being reviewed and will be completed in December 2018.
Facilitate the promotion of safe and peaceful rail operations	Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region.	Awareness programmes and rail upgrading	External Funding	Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region.	Awareness program are jointly undertaken with PRASA.
In partnership with Province and Emfuleni support the development of Vaal Logistic Hub	Coordinate and support Vaal Logistic Hub	Vaal Logistic Hub	External Funding	Develop Vaal Logistic Hub	The studies are completed. The GIFA, ELM and SDM are struggling to get a private partner that can develop the facility.

▪ LICENSING

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda
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		Project/Programme	Funding	2017/18	Achievements or Measures Taken
Reduce time slots from one hour to 30 minutes	Increase number of Driver and Learner licenses in four Licensing Services Centres	Reduce time slots from one hour to 30 minutes	OPEX	Implementation of reduced time	The time slots have been reduced from one hour to 30 minutes. This is intended to reduce backlog of driver testing applications
Provide Licensing services in the historically disadvantaged communities.	Increase Licensing service centers in the district	Negotiate with all local municipalities	OPEX	Increase Licensing service centers in the district	The construction of Sebokeng Licensing Centre is continuing and the project is
Increase number of the drive thru for license renewal services.	Open drive thru for license renewal services in the district	Refurbish VTS's in all the license service centres to accommodate drive thru's	OPEX	Implementation	The Project of filling the pit in Vanderbijlpark Vehicle Testing in order to accommodate motor vehicle license renewal service has been completed.

C) CLUSTER: COMMUNITY SERVICES

- **IDP STRATEGY:** PROMOTE AND BUILD SAFER COMMUNITIES

Community Safety

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken

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Implementation and Review of Community Safety Strategy	Implementation of the Community Safety Strategy	Coordinate implementation process of the community safety programmes	Internal Opex	Rollout Community Safety Strategy	Community Safety Strategy successfully reviewed and in effect for the period; 2018 – 2022.
	Manage CCTV Street Surveillance System	Provide maintenance and repairs services on the CCTV system	Internal Opex	Manage CCTV Street Surveillance System	CCTV system fully functional and contributing positively towards crime detection and reduction

HIV & AIDS

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Facilitate the acceleration of Prevention programmes to reduce new HIV, STIs and TB Infections through the ward based programme	Breaking the cycle of HIV, STIs and TB transmission by strengthening a multi-sectoral response	Coordinates a Multi-sectoral approach that addresses the social and structural determinants of HIV, STIs and TB	Grant	Facilitate Governmental Departments' HIV, STIs and TB programmes.	<ul style="list-style-type: none"> 2 Interdepartmental meeting held.
		Coordinate empowerment programme targeting young women (15-24 yrs.) and male teenagers on HIV,STI and TB	Grant	Facilitate training and dialogue workshops targeting young women	<ul style="list-style-type: none"> Mobilisation and recruitments for “ She Conquers Campaign champion” started Young men Mobilisation programme supported
		Coordinate the implementation of Ward based programme	Grant	Facilitate ward based education activities	<ul style="list-style-type: none"> 100% ward coverage targeting household through door to door visit made.
Facilitate AIDS Council shared	AIDS Councils programme	Ensure effective function of the District and Local Municipality AIDS Councils	Grant	Review the AIDS Council Guideline and strategy	



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accountability for sustained response to HIV, STIs and TB		and programmes			
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IDP STRATEGY: PERFORM DISASTER MANAGEMENT EFFECTIVELY

DISASTER MANAGEMENT

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Build Disaster Resilient communities through effective Public Education and Awareness programs.	Public awareness meetings and campaigns conducted.	Meetings and campaigns held to inform and educate communities regarding the prevention and mitigation strategies.	Opex	Coordinate Public Education and Awareness programs.	<p>Quarter 1</p> <p>Public Education and Awareness Unit took part in the National Safety week in collaboration with ESKOM. Sedibeng Focus was on Home Safety and Emergency Calling.</p> <p>Quarter 2</p> <p>1.The unit commemorated the International Day for Disaster</p>



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					<p>Risk in Ratanda:</p> <p>2. The unit supported the 1000 men march/programme (as coordinated by Community Safety, through its forum</p> <p>3. The unit coordinated Training of First Aid for Vaal Marina (working on Fire officials): register attached. The training was conducted through the National Department of Rural Development.</p> <p>4. The unit coordinated Training in Veld Management for the Midvaal community attendance register attached: register attached</p>
Review Disaster Management Plan as per Legislative requirements.	Review Disaster Management Policy Framework.	The framework provides the criteria for the systematic management of administrative decisions. The plan defines the processes to be taken to prevent, mitigate and prepare to manage disasters threatening to occur.	Opex	Review Disaster Management Policy Framework.	Scrutinizing of the DM Policy Framework for reviewing in process for submission in the 4th quarter.

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Effective provision of Emergency Communication Centre services	Engagement with relevant operational stakeholders in Emergency Communications.	To engage operational stakeholders to achieve consistency in all issues related to emergency call taking and dispatching	Opex	Promote IGR and Training of staff/ personnel to provide quick response to relevant stakeholders.	The emergency centre staff was trained in early warning systems and how to disseminate the information to relevant stakeholders.
Implement mechanisms to ensure effective response and recovery	Review relief policy with relevant stakeholders and provide relief as required.	Ensure standardized relief material provision throughout the region and effective provision and management of relief material from different stakeholders during emergencies or disasters	Opex	Effective provision and management of relief material from different stakeholders during emergencies or disasters	A relief policy established.

IDP STRATEGY: PROMOTE AND DEVELOP HERITAGE OF OUR REGION

HERITAGE

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Preserve the heritage and museums of our region, including promotion of national and provincial	Promote awareness on Heritage and Museums of our region	<ul style="list-style-type: none"> ▪ Commemorative events in partnership with other spheres of government. ▪ Facilitate the name change process ▪ Facilitate declaration of Heritage resources 	Internal Opex	Promote awareness on Heritage and Museums of our region	<ul style="list-style-type: none"> • The implementation of the Heritage Summit resolutions refocuses the method of giving expression to the outcomes as prescribed in both the 1st& 2nd Generation of the



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<p>commemorative days.</p>					<p>Sedibeng Growth and Development Strategy which is currently captured in the 21st Century Heritage & Museums Turn Around Strategy Document that has to be implemented in the new IDP process.?.</p> <ul style="list-style-type: none"> The focus on the current method of doing Commemorative Days Programmes within itself has to change given the intended outcomes as prescribed in the 21ST Century Heritage & Museums Document.
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ARTS AND CULTURE

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken



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Support Arts and Cultural Programmes	Support Arts and Culture programmes	Coordinate and support Provincial and Regional Arts and Culture programmes	Internal Opex	<ul style="list-style-type: none"> • Support and participate in the Annual Gauteng Carnival • Support and augment Commemorative Events in the Region 	<ul style="list-style-type: none"> • The new development trajectory for Arts & culture as captured in our “Possible Development Challenges Document of 2012-2017 IDP has to be enforced as the Turn Around Strategy with a proper Fiscal & Human Resource Plan aligned to our Organogram and Implementation Plan.
	Support Regional Craft Hubs in the Sedibeng Region	Support the development and sustainability of the Crafts Hubs in the Sedibeng Region	Internal Opex (Source Grant Funding)	<ul style="list-style-type: none"> • Support and participate in projects and programmes at the Craft Hubs 	<ul style="list-style-type: none"> • The new development trajectory for Arts & culture as captured in our “Possible Development Challenges Document of 2012-2017 IDP has to be enforced as the Turn Around Strategy with a proper Fiscal & Human Resource Plan aligned to our Organogram and Implementation Plan?.

IDP STRATEGY: PROMOTE EFFICIENT DELIVERY OF PRIMARY HEALTH SERVICES



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HEALTH AND SOCIAL DEVELOPMENT

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Promote the efficient delivery of health care.	District Health Council Activities	Facilitate District Health Council (DHC) programmes and sittings.	Opex	Implement the programmes and activities of DHC	Two DHC meetings were held, one will be in the 3 Quarter
	Health Programmes	Facilitate and Support Primary Health Care Programmes to promote public participation in Primary Health Care (PHC) services	Opex	Facilitate the establishment of PHCFC and promote public participation in PHC services	PHCFC are established in all PHC facilities
Promote social development of our Communities.	Youth development programme	Facilitate and Coordinate Youth Development programmes	Opex	Review Youth Development Policy	Youth stakeholders engagement in process
	Sedibeng External Student Financial Assistance programme	Facilitate implementation of Sedibeng External Student Financial support policy	Opex	Review Student financial support policy Establish Student Financial Support Committee	Youth stakeholders' engagement in process for private sector collaboration
	Social Development programmes and forums for special groups	Support Social Development programmes, activities and forum sittings for special groups	Opex	Review PWD policy	Consultation with the PWD forum and stakeholders from the local municipalities and DSD in process.
	Women and Gender programmes	Facilitate implementation of Gender and Women programmes	Opex	Review gender policy and strategy	Consultative meetings with provincial service provider regarding the review of Gender policy in progress.
	Sedibeng Early Childhood development programmes	Coordinate the implementation of the Sedibeng programmes and Stakeholders forum sittings	Opex	Review ECD policy	Province is reviewing ECD policy then the District is awaiting the Provincial document.



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D) CLUSTER: CORPORATE SERVICES

▪ INFORMATION TECHNOLOGY

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Implementation of the Information Security Management System	Security standards, policies and procedures	Develop Information Technology related security standards, policies and procedures for control and monitoring	OPEX	Conduct situational analysis	Four policies were reviewed and amended in 2017/2018. The Auditor General identified minor issues regarding controls and the implementation of the recommendations commenced immediately to strengthen control and monitoring.
	Corporate governance of Information Technology Policy Framework (CGITPF) as per DPSA guide	Establish a corporate governance of IT policy framework that improves municipality performance and risks	OPEX	Develop a CGITPF	A CGITPF was developed and approved in July 2017. The framework was developed taking internationally recognised frameworks and standards



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					<p>into account, such as King III Code, ISO/IEC 38500 and COBIT.</p> <p>The objective of the CGITPF is to institutionalise the corporate governance of ICT as an integral part of corporate governance within the Sedibeng District Municipality.</p>
	Information Technology Steering Committee meetings	Conduct monthly IT Steering Committee meetings to deliberate and resolve on all essential IT related procedures and procurement.	OPEX	Conduct monthly IT Steering Committee meetings to deliberate and resolve on all essential IT related procedures and procurement.	IT Steering Committee meetings take place on a monthly basis under the chair of an independent Chairperson to allow for fruitful deliberations.
	Contract Management	Manage Information Management contracts to identify challenges.	OPEX	Manage and monitor IT contracts	<p>Contracts are reviewed formally on a quarterly basis and vendors are evaluated on their performance objectives as per the approved service level agreements in place.</p> <p>Performance is however monitored on a monthly basis during informal</p>

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					collaborations.
Investment into communication infrastructure	Optic Fibre project	Maintain and generate revenue through private and public participation in municipality Optic Fibre	OPEX	Conduct situational analysis for participatory collaboration with stakeholders	<p>The Directorate Economic Development has been requested to drive this project with the assistance of the Finance Cluster in terms of the funding and income models to be used.</p> <p>Input from IT will be one of support towards the technical implementation of the rollout.</p> <p>The IT Department does not have the necessary knowledge and resources to develop a public/private partnership successfully as this is not a core competency of IT.</p>
	Wi-Fi connectivity	Install, maintain and monitor Wi-Fi in identified hotspots	OPEX	Analysis and installation of Wi-Fi in identified hotspots	The start of this project is subject to the agreement on the sites to be connected.
Improve information connectivity within the Sedibeng	Shared IT related services	Management of IT related shared services with local	OPEX	Conclude IT related shared services agreements with local	Currently there is no shared services agreement on IT in place. Council must confirm

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Region		municipalities		municipalities	the objectives of this agreement.
	Mobile Communication connectivity	Coordinate National Transversal mobile communication	OPEX	Contract a service provider to manage municipality mobile communication	Currently there is no clarity on the viability of entering into a National Treasury transversal contract. The usefulness of entering into such contract is currently being researched.

▪ HUMAN RESOURCES

IDP Deliverable	Project/Program me	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Improve Human Resources Management and ensure application of best Human Capital	Human Resources Management Strategy	Implement HR Strategy to inform and support council to achieve objectives	OPEX	Review and implement Human Resources Strategy and Plan in line with Province (COGTA& SALGA)	HRM Strategy has been developed and is currently implemented
	Human Resources Policy	Implement the HR Policy to assist employees to perform at their optimum	OPEX	Review and Implement Human Resources Policy in line with Province (CoGta& SALGA)	10 Policies have been reviewed and are due to be workshoped to LLF on the 22 & 23 February 2018



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	Staff Audit	Conducting Staff Audit to ensure that all employees of Council are accounted for.	OPEX	Review employees' database	This project will kick start in March. We are still to request financial assistance from CoGTA as promised.
	Occupational Health and Safety	Ensure safe and healthy working environment for employees participation, productivity and service delivery	OPEX	Monitor and report OHS Plan Implementation	OHS Departmental committees have been established and Terms of Reference Determined. Training to be conducted for these committees.
	Electronic Human Management (Time and Attendance) system	Monitoring of Self-service leave system	OPEX	Training of workplace systems Champions	Bio-Metric Clocking System Champions trained. We should be finalising installation and repairs of gadgets soon to enable every employees registering to the system
Ensure application of best Human Capital Development Practices	Employment Equity Programme	Promote equal opportunity and fair recruitment in the workplace.	OPEX	Review and update a 5year Employment Equity Plan (2017-2022) and submit to DoL	The municipality has an Employment Equity Plan (2015-2019). We need to resuscitate the EE committee



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	Skills Development Plan	Conducting employees' Skills Audit; the results thereof will inform the Workplace Skills Plan (WSP) and Training Plan for various training needs identified and prioritized for the year.	OPEX	Finalize employees' Skills Audit and submit Annual Training Report to LGSETA	Workplace Skills Plan and Annual Training Plan was submitted in April 2017 and will subsequently be done annually.
	Training programmes not related to Skills Development Act	Training plan for programmes not related to Skill Development Act	OPEX	Development and implementation of the Training Plan for programmes not related to Skills Development Act	Customer Relations Skills Programme: Funds have been sought from Services SETA for programmes to be conducted in 2018 since funds from Council are inadequate.
	Internal Bursary programme	Providing financial assistance to employees based on Individual PDPs	OPEX	Facilitate, consolidate, implement and monitor internal Bursary programme	HR Development policy reviewed, to be sent to Council for Approval. Seventy four Bursaries were awarded to employees to do matric and we are awaiting the final report from the Institution.
	Job Evaluation	Facilitation of the evaluation of Jobs.	OPEX	Evaluation of Job Descriptions	Job Evaluation Unit established, awaiting

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					training from SALGBC
	Employees Wellness Programmes	Empowering and supporting employees on various wellness programmes.	OPEX	Conduct employees' Wellness Survey and implement the report	15 Employee Wellness Programmes were conducted and approximately 195 individuals had consultations

▪ FACILITIES

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Improve Council image and access to Municipality's Buildings and Facilities	General Maintenance and Repairs Strategy	Ensure safe access for all to municipality facilities	OPEX	Develop and implement General Maintenance and Repairs Plan	All maintenance to Facilities, buildings & sites were achieved following the received requests
		Ensure all facilities are clean at all times	OPEX	Develop General Repairs and Maintenance Plan	A Maintenance Process Plan has been developed and was approved by Council in 2017
Ensure effective and efficient Fleet management	Fleet Management Strategy	Review Integrated Fleet Management Strategy for efficient and effective use of municipality vehicles	OPEX	Implement and monitor Integrated Fleet Management Strategy	Reports on the fleet allocation, utilisation, repairs and maintenance are submitted to Council on quarterly basis.

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• INTERNAL PROTECTION SERVICES

IDP Deliverable	Project/Program me	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Provide Protection Services for public, employees and Councillors entering and using the municipality facilities and buildings	Internal Security Strategy	Develop or Review Integrated Protection Services Strategy	OPEX	Develop or Review and implement Integrated Protection Services Strategy	Protection Strategy is in the process of being finalized. Security reports are submitted on quarterly basis

▪ UTILITIES: FRESH PRODUCE MARKET

IDP Deliverable	Project/Program me	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Ensure a self-sustained Vereeniging Fresh Produce Market.	Fresh Produce Market Strategy	Effective management of the Fresh Produce Market Strategy	OPEX	Review and Implement Fresh Produce Market Strategy	A Feasibility study to investigate the feasibility of operating the VFP Market has been commenced by Province (GIFA) in September 2017. The report was supposed



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					to be presented to GIFA Steering Committee at its first meeting in January 2018.
	Fresh Produce Market Project Rebirth	Upgrading, repairs and maintenance of the Market	GDARD	Identify and develop Repairs and maintenance plan of the Market for Project Rebirth funding	Project Rebirth recommendations, such as the SOP's and Code of Best Practice are being implemented. Infrastructure maintenance plans have been developed and submitted to Gauteng Department of Agriculture and Rural Development (GDARD); and were accepted. Still awaiting GDARD approval
	Market Revenue Management	Support, strengthen and monitor safe management of cash	GDARD	Support, strengthen and monitor safe management of cash	Cash management systems will soon be improved by the installation of alarm systems at the market.

▪ UTILITIES: AIRPORT

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken



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Ensure a self-sustained Airports	Airports Strategy	Effective management of the Airports Strategy	OPEX	Review and implement Airport Strategy	<p>A number of strategies have been looked upon as how this Airport could be turned around.</p> <p>Management is of the view that: Requests For Proposals (RFP) be called for companies/ service providers who are experts in the filed to run this utility; however a report will be tabled to the Council soon to solicit approval and provide guidance regarding the request for Expression of Interest.</p>
	Airports Revenue Management	Support, strengthen and monitor safe management of cash	OPEX	Support, strengthen and monitor safe management of cash	Airport management has decided to cancel cash transactions and opted the route of card system.

▪ UTILITIES: TAXI RANKS

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken

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Facilitate, implement and monitor Taxi Ranks Strategy	Effective management of the Taxi Ranks	Review and Implement Taxi Ranks Strategy	OPEX	Develop and Implement Taxi Ranks Strategy	The strategy has not been developed but a Guiding Document on the management of taxi rank facilities has been developed; soon to be tabled to Council.
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▪ CORPORATE AND LEGAL SERVICES:

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Ensure effective Secretarial services to Council, Mayoral and related Committee meetings.	High Quality agenda and minutes produced.	Render Secretarial services in respect of preparation of the agenda, taking and production of minutes for authorized committees of Council	OPEX	Avail timeous secretarial service and accurate minute taking.	ACHIEVED
	Turnaround of distribution of Agenda for Committees	Ensure speedy distribution of agenda for various committee meetings.	OPEX	Deliver all Agendas on time	ACHIEVED
		Implement Hansard method of managing Mayoral, Council and all Council related fora	OPEX	Implement Hansard method of managing Mayoral, Council and all Council related fora	NOT ACHIEVED AND A REPORT STILL TO BE SUBMITTED TO COUNCIL FOR APPROVAL .
Ensure effective and efficient legal support.	Develop or vet all Council contracts.	Ensure that all council contract are legally compliant	OPEX	Develop Compliant Contracts	ACHIEVED
	Provide Legal opinion and advice	Provide legal advice to functionaries and Council committees	OPEX	Provide accurate Legal Advice	ACHIEVED

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	Provide legal opinion and guidance to Clusters contract management	Conduct quarterly contract management meetings to enable early identification of Clusters and departments challenges with their contracts	OPEX	Provide legal opinion and guidance to Clusters contract management	ACHIEVED
Update Council of new and/or amended legislation and legal transcripts relevant to local government for effective management of Council business	Continuously update Council with all amendments of legislation relevant to local government	Ensure compliance with all new and/or amended legislation and legal prescripts	OPEX	Ensure the effective management of Council business	ACHIEVED
Review and monitor records management systems.	Maintain a compliant Records management system in terms of the Archives Act.	Ensure that every council document is recorded accordingly as per standard operating procedure	OPEX	Ensure every document of Council is Filed accordingly	ACHIEVED
Facilitate and Support Internal Communications	Review or develop Internal Communication Strategy in line with Provincial Strategy	Ensure employees, Councillors and community members get information through internal newsletters and regular website updates	OPEX	Ensure employees, Councillors and community members get information	ACHIEVED
	Website update	Update all legislative/compliance documents in the website			
	Internal newsletters	Inform and enlighten all staff on activities taking place within the municipality through an internal newsletter			
Ensure improved labour unions-management	Collective Bargaining and Labour Relations	Conduct monthly LLF meetings to deliberate on issues affecting employees	OPEX	Ensure improved labour unions-management relationships	ACHIEVED Though not every month the LLF is held on adhoc basis .



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Collaboration and relationships		and management			
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E) OFFICE OF THE MUNICIPAL MANAGER

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Effective Intergovernmental Relations.	IGR Strategy and Implementation Plan.	Develop an IGR Strategy and Implementation Plan.	OPEX	Develop an IGR Strategy and Implementation Plan	Achieved
Implementation of the Enterprise Risk Management Programmes.	Risk Implementation Plan.	Risk Implementation Plan to be developed and monitored.	OPEX	Risk Implementation Plan to be developed and monitored.	Achieved
Implementation of an Anti-fraud and Anti-Corruption Plan.	Fraud Risk Assessment & Review of Fraud Prevention Plan.	Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed.	OPEX	Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed.	Achieved
Development and implementation of Internal Audit Plans.	3 Year Rolling Internal Audit Plan and Annual Plan.	Development and Implementation of approved Audit Plans.	OPEX	Development and Implementation of approved Audit Plans.	Not achieved. Now that the Audit Committee is in place, a 3 year plan will be submitted for approval. However work is done in Internal Audit.
Improve the quality of Performance Management Systems	Rollout of an electronic Performance Management System in the local municipalities in the Sedibeng District.	Monitoring of an electronic Performance Management System	OPEX	Monitoring of an electronic Performance Management System	Achieved
Development and approval of the Service Delivery	Alignment of 2016/17 IDP projects/Programmes with SDM Budget.	Monitor performance of SDM against the approved projects/programmes in the	OPEX	Annually, Monitor performance of SDM against the approved	Achieved

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
& Budget Implementation Plan.		2017/21IDP.		projects/programmes in the 2017/21IDP.	
Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and Annual Reports, as per legislative requirements.	Submission of audited Quarterly, Mid-year and Annual Reports to Audit Committee and Council.	Quality assured reports approved and submitted to stakeholders as per legislation.	OPEX	Quality assured reports approved and submitted to stakeholders as per legislation.	Achieved
Consolidate Progress Report on the implementation of the 3 rd Generation GDS	Collate information on the progress on the implementation of the 2 nd Generation GDS and incorporate it in the IDP.	Consolidate and develop a report on the 10 Flagship projects as stipulated in the 2 nd Generation GDS.	OPEX	Consolidate and develop a report on the 10 Flagship projects as stipulated in the 3 rd Generation GDS.	Out of 10 Flagship Projects only 2 were completed which are:- 1. Fibre Optic - Completed. 2. Commemoration Events which are held annually.
Undertake IDP review process and submit for approval the 2017/21 IDP.	Implement the IDP Framework guide for 2017/22, Process Plan and Budget for 2017/18 through the development of IDP 2017/22.	Development and Implementation of IDP as 5 years regional strategy as per Municipal Systems Act, no 32 of 2000.	OPEX	Implement the IDP Framework guide for 2017/22, Process Plan and Budget for 2017/18.	<ul style="list-style-type: none"> IDP Framework guide for 2017/22, Process Plan and Budget for 2017/18 was Approved by council as Implementation plan. IDP of 2017/21 developed

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
					and approved by council for execution.

E) CLUSTER: FINANCE

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Expand monthly internal processes that verify and support credible financial reporting in line with MFMA;	Expand monthly internal processes that verify and support credible financial reporting in line with MFMA;	Compliance with legislative requirements, rules and regulations by means of enhancing internal controls	Opex	Expand monthly internal processes that verify and support credible financial reporting in line with MFMA;	<p>The cluster is currently conducting monthly reporting on two parallel platforms to ensure MFMA section 71 reports are MSCOA compliant.</p> <p>The municipality initiated the financial system upgrade in Q3 which will further improve automated financial reporting and MSCOA compliance.</p>
Compile a realistic and funded budget;	Compile a realistic and funded budget;	Compile a realistic and funded budget;	Opex	Compile a realistic and funded budget;	The municipality currently does not have a fully funded approved budget and the adjustment budget has predicted that the

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
					<p>municipality will realise a further deficit at the close of the financial year.</p> <p>The municipality continues to apply cost containment measures in an attempt to reduce expenditure.</p> <p>The 18/19 MTREF shall be compiled by adopting the Project-Based budgeting approach as prescribed by the MSCOA Regulations.</p>
Compile complete asset register ;	Compile complete asset register ;	Compile complete asset register ;	Opex	Compile complete asset register ;	The municipality had concluded their asset physical verification in Q3. This attributes to verifying the completeness of the FAR as well as assessing the condition of the municipal assets.
Firmer internal controls to respond to internal audit reports and recommendations	Firmer internal controls to respond to internal audit reports and recommendations more effectively;	Compliance with legislative requirements, rules and regulations by means of enhancing internal controls	Opex	Firmer internal controls to respond to internal audit reports and recommendations more effectively;	The municipality has developed an audit findings action plan in an attempt to address the findings raised by

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
more effectively;					the AG in the 16/17 regulatory audit. Progress of findings resolved will be monitored and reported on a quarterly basis to the municipal oversight structures as well as to the Provincial Administration.
Implement and strengthen cost reduction and containment strategy	Implement and strengthen cost reduction and containment strategy;	Implement and strengthen cost reduction and containment strategy;	Opex	Implement and strengthen cost reduction and containment strategy	The municipality has adopted the prescriptions of MFMA Circular 82 (as updated).
Progressive SDBIP reporting to provide strategic alignment of operations;	Progressive SDBIP reporting to provide strategic alignment of operations;	Progressive SDBIP reporting to provide strategic alignment of operations;	Opex	Progressive SDBIP reporting to provide strategic alignment of operations;	The municipality reports on achievements against the SDBIP on a quarterly basis to the municipal oversight structures
<ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels 	<ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels 	<ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels MSCOA Budget Reforms FMG Programme 	Opex FMG Grant	<p>Continuous performance monitoring, reporting and review;</p> <p>Coaching and mentorship on all reporting levels</p>	The municipality has employed 5 additional financial management interns in accordance with the conditions of the Finance Management Grant (FMG). Their training and capacity building is strictly applied,

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
					monitored and reported on as per the prescriptions of National Treasury's Guidelines.
Review tariff structure and income generating tariffs	Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking	Benchmarking the tariff structure and looking at alternative tariff charges in line with legislation	Opex	Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking	The tariff structure is revised annually in accordance with the guidance provided by National Treasury in their various Budget Circulars. The municipality furthermore continues to explore alternative sources of revenue.
Maintain Unqualified Audit status and improve to Clean Audit outcome	Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status	Operation clean audit	Opex	Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status	The municipality has adopted a "triple review" process whereby assurance on the adequacy of the AFS is provided by Internal Audit, Gauteng Provincial Treasury and the Audit Committee prior to presenting the unaudited AFS to the Office of the AG for regulatory annual audit.
Resource mobilization and	Revisit powers and functions in line with	Alignment of powers and functions	Opex	Revisit powers and functions in line with	Dialogue continues between the various



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
alternative source of funding.	sect 84 of the MSA			sect 84 of the MSA	levels of affected Organs of State
Reform budgeting to support strategy.	Intensify Grant funding to support programmes.	Revenue mobilization	Opex	Intensify Grant funding to support programmes.	As part of the municipality's budget approach, due to limited internal resources, municipal business units are encouraged to fund capital projects and service delivery programmes through sourcing external grant funding / subsidies
Promote and maintain good corporate governance	<ul style="list-style-type: none"> ▪ Align strategy development and budget to create an enabling environment for investment. ▪ Improve procurement systems to eliminate corruption and ensure value for money ▪ Progressive SDBIP reporting to provide strategic 	MSCOA budget reforms	Opex	<p>Align strategy development and budget to create an enabling environment for investment.</p> <p>Improve procurement systems to eliminate corruption and ensure value for money</p>	The municipality began transacting fully on the National Treasury MSCOA as from 01 July 2017. As such, budgeting and reporting reforms have been introduced to necessitate compliance with MSCOA and other Regulations.

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
	alignment of operations;				

▪ Supply Chain Management

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Promote and maintain good corporate governance	<ul style="list-style-type: none"> Improve procurement systems to eliminate corruption and ensure value for money 	<ul style="list-style-type: none"> Implement and strengthen cost reduction and containment strategy; 	Opex	Improve procurement systems to eliminate corruption and ensure value for money	The municipality has widened the pool of sourcing quotes through fully adopting the National Treasury Centralised Supplier Database (CSD)
Promote local BEE suppliers and SMME's;	<ul style="list-style-type: none"> Improve support to small business and cooperatives. Implement SCM's National Treasury & Provincial Treasury Reforms; 	Ensure implementation of the following: <ul style="list-style-type: none"> Infrastructure Policy; Central Supplier Database (CSD); E-tender Portal; Township Economic Revitalization (TER) (Provincial Treasury to conduct training.) Create awareness campaigns and taking into account the GEYODI Targets.	Opex	Improve support to small business and cooperatives. Implement & report on SCM's National Treasury & Provincial Treasury Reforms;	The municipality utilises the filter criteria on the CSD to be able to source quotations from mainstreamed vendors as per the requirements of the Provincial TER Reforms.

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Reduce Municipal under spending on CAPEX	Ensure Implementation of the Procurement Plan	Monthly reporting on the procurement plan	Opex	Ensure Implementation of the Procurement Plan	The municipality reports monthly on capital programmes expenditure, however, as CAPEX is fully funded internally, during the adjustment budget it has been recommended to reduce the CAPEX allocation in line with affordability levels.

▪ OFFICE OF THE CFO

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Coordinated Support, Facilitation, Monitoring and Intervention to support local Municipalities	Provide support to local municipalities through district CFO Forum IGR structure	CFO Forum quarterly engagements	Opex	Provide support to local municipalities through district CFO Forum IGR structure	The district CFO IGR Forum have met for Q3 and a provisional date has been set for Q4.
	Initiate and implement SCOA reforms for deadline 1 July 2017	Compliance with National Treasury		implement SCOA reforms	The municipality successfully compiled and approved their 17/18 MTREF on MSCOA, and will initiate the drafting of the 18/19 MTREF on MSCOA in Q3 with the guidance and support provided by



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
					National and Provincial Treasury. The municipality had also begun transacting fully on the National Treasury MSCOAs as from 01 July 2017.

F) POLITICAL MANAGEMENT TEAM

a. OFFICE OF THE EXECUTIVE MAYOR

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Improve Community Participation	<ul style="list-style-type: none"> Convene Izimbizos and State of the District Address (SODA) 	Community Participation	Opex	Convene Izimbizos and State of the District Address (SODA)	State of the District Address (SODA) will in fourth quarter of our corporate calendar.
	<ul style="list-style-type: none"> Convene IDP and Budget Stakeholders/Community Participation 			Convene IDP and Budget Stakeholders/Community Participation	IDP Consultative meeting was held and the last one will be held in third quarter.
Promote and Support National, Provincial and	In Partnership with other Spheres of Government, Promote awareness on	Commemorative events	Opex	In Partnership with other Spheres of Government, Promote awareness on	5 Commemorative events and the last event will be held on



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Local Commemorative events	Commemorative Events			Commemorative Events	the 21 st March (Quarter 03)
Strengthening IGR forums with Local municipalities and other spheres of government Province/National Departments.	Coordinate and participate on local, Provincial and National department on IGR related Forums	IGR Forums	Opex	Coordinate and participate on local, Provincial and National department on IGR related Forums	2 IGR Forums were held and 2 remaining meetings will before the end of Quarter 04 .

b. OFFICE OF THE SPEAKER

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Improve High level of stakeholders relations and Public Participation in Government	Coordinate stakeholders and engage them on the offerings of the Sedibeng.	Mobilize community organizations such as NGO's, FBO's and all other stakeholder to be involved in the government activities.	Opex	Coordinate stakeholders and engage them on the offerings of the Sedibeng.	Moral regeneration was convened and the offerings were made.
	Coordinate women's month activities together with local municipalities	Outline all the activities throughout the month of August and present the report before council for adoption.	Opex	Coordinate women's month activities together with locals.	Women's month programme was conducted and a report was tabled before Council.
Implementing and coordinating a	Coordinate Petition Management Committee to	Process all the petitions received and	Opex	Coordinate Petition Management Committee	Petitions were received and processed except



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
petition management system to effectively deal with petitions from members of the public	present all petitions received.	communicate decisions and outcomes back to the petitioners		to present all petitions received.	the few outstanding which will be concluded during the third and fourth quarter according the approved reviewed SDBIP
Strengthening and implementation of various policy reviews.	Research Sedibeng policies to be reviewed.	Compile a report on policies to be reviewed.	Opex	Research Sedibeng policies to be reviewed.	Policies were reviewed during 2 nd Quarter and there will be continuous monitoring on those which may require reviewed.
Strengthening IGR forums with Local municipalities and other spheres of government Province/National Departments.	Coordinate local, Provincial and National department on IGR related Forums	Provide support to locals and engage provincial departments such as SALGA, COGTA, and Treasury to provide capacity to the locals	Opex	Coordinate local, Provincial and National departments.	Gauteng Speakers Forums were convened and SALGA working groups where reports were produced and tabled before Council.
	Facilitate District Speaker's Forum	<ul style="list-style-type: none"> ▪ Ensure that the meetings of the Speaker's forum sits as per the schedule which is quarterly. ▪ Coordinate Speaker's 	Opex	Facilitate Speaker's forum meetings.	District forums were convened through workshops except the district Speaker's Forum. These forums will sit as an when reports are generated.



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
		forum meetings.			
Strengthen oversight and accountability.	Coordinate section 79 committee meetings including MPAC.	Develop MPAC oversight report to council	Opex	Coordinate section 79 committee meetings including MPAC.	Reports were produced during these committees and these oversight reports were tabled before the Council and were approved. The outstanding reports on other oversight matters will be tabled as per approved reviewed SDBIP.
Improve capacity and Promote Welfare and support to councillors	Identify Training and Development Programmes for Councillors	Rollout well designed training and development Programmes for Councillors	Opex	Identify and Implement Training and Development Programmes for Councillors	Trainings were conducted through SALGA intervention and other Provincial stakeholders such as Treasury Trainings. Due to budgetary constraints not much will be done during the third quarter and fourth quarter.
	Coordinate councillor's welfare programmes	Ensure that programmes are implemented on the support and the welfare of councillor's in the district.	Opex	Coordinate councillor's welfare programmes	Inductions on councillor's workshop were convened on insurances and medical aid schemes. Wellness programme was also convened and continuous development

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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
					trainings on the upper limits.
Promote Council Business	Coordinate Council sittings	Ensure council is sitting as per the calendar/ schedule.	Opex	Coordinate Council meetings	Council sittings were convened according to the Annual Plan and report were approved such as section 71 and 72 reports.

▪ OFFICE OF THE CHIEF WHIP

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Tighten coordination of oversight through Caucus.	Co-ordinate all caucus meetings.	Process all Agenda Items for Council	Opex	•Co-ordinate all caucus meeting	
Strengthen facilitation of oversight Study Groups Sittings	Co-ordinate and facilitate all study group meetings.	Provide support to Study Groups, with regards to discussion and report writing.	Opex	Provide support to all study group meetings	
Improve coordination of caucuses strategic and Makgotla retreats i.e. Joint Whippery and District Wide Caucuses Lekgotla	Co-ordinate District –wide Caucus Lekgotla/Joint Whippery.	Convene Retreats, together with Locals.	Capex	•Convene Retreats, together with Locals.	



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IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Coordinate District and Provincial Caucus forums to strengthen District wide intergovernmental relations. i.e. Chief Whips, Whippery and Multi Party Forums	Co- ordinate District Wide Chief Whips Forum meetings	Outline all the activities/schedule of Chief Whip Forums throughout the District.	Capex	Co- ordinate District Wide Chief Whips Forum meetings	
Facilitate and coordinate Political Management Team meetings.	Convene Political Management Team meetings.	Ensure that PMT meet as per schedule	Capex	Convene Political Management Team meetings.	
Coordinate councillors research and development programs	Coordinate and facilitate logistics councillors research and development programs	Provide support to councilors with regard to research and development programs	Opex	Provide support to councillors with regard to research and development programs	



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EXTERNAL COMMUNICATIONS

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of Funding	Delivery Agenda	
				2017/18	Achievements or Measures Taken
Build high level of stakeholder relations, effective communication and branding	Media Monitoring Services	Monitoring of news that impact on the image of the Council	OPEX	Develop an archiving system	Monitoring of news is through paper clippings, scanned and saved in a news folder. The other measure that needs to be considered is an electronic monitoring measure where a service provider to be appointed to do monitoring and provide a report quarterly.
	Develop a Communications Strategy	Strategy will assist the Municipality in consistently engaging with relevant stakeholders using relevant messages at the right time.	OPEX	Adoption of the draft Communications Strategy	The draft Communications strategy is not adopted as yet, a draft strategy will be reviewed and a report be written that will serve to council for adoption. The annexures: <ul style="list-style-type: none"> • Social media policy • Media interface
	Develop a Stakeholder Relations Strategy	Ensure stakeholder database is updated and classified according to sectors.	OPEX	Adoption of the Draft stakeholder Relations strategy	Draft stakeholder Relation strategy not adopted by council, review must be done and a report to council will serve. Once adopted an Implementation Stakeholder Relation strategy be



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	Develop a Marketing and Branding Strategy	Update the Events Management policy	OPEX	Adoption of the Draft Marketing and branding strategy	developed. Once the draft strategy adopted, a Management policy will be reviewed and a report to MANCO will serve outlining the processes of conducting an event properly.
	<ul style="list-style-type: none"> District Communications Forum Meetings 	Ensure DCF meetings are convened and effective	OPEX	DCF Meetings	DCF meeting are convened monthly.

IDP Game changers/ Flagship projects

In this section, the municipality spells out the flagships, cross cutting initiatives and projects on where the municipality wants to focus disproportionate effort to ensure that we put the development of the region on a new trajectory. In this way, we are most likely to deliver towards the realization of NDP and TMR Pillars and exceed on delivering on our 2016 election mandate. Some of these flagship projects will be led by a collaboration of the municipality though Public Private Partnership initiative.

The most important aims of these flagships will:

- Creation of jobs, investments and promote tourism in the region
- Revitalise an attractive image for the region through Vaal 21 initiative
- Create wealth for the region
- Promote Heritage through commemorative events
- Improve transport infrastructure and;
- Encourage private investment

Progress on Sedibeng District/ Provincial Game changers

PROGRAMME	PROJECT NAME	LOCATION	OWNER	STATUS	PROGRESS
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<p>AGRITROPOLIS</p>	<p>1.Agritropolis Strategy</p>	<p>District-wide</p>	<p>GDARD</p>	<ul style="list-style-type: none"> ▪ Concept phase based on four pillars (Agro processing; Primary agriculture; tourism (eco and Agri). ▪ Commissioned study for the concept. Awaiting cabinet memo approval. ▪ Options to create precinct around Agridropolis. Precinct plan already approved by council. ▪ 1 agro-park in Sebokeng (implementation); another in Lesedi ▪ National Department of Agriculture wants to set up Mega Agripark 	<p>Need for Feasibility study for of entire programme</p>
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	2. Doornkuil Precinct- <i>Agri-City, Agricultural college</i>	Midvaal	Midvaal LM- Land belongs to Sedibeng District	Preliminary costings concluded.	Full feasibility required.
	3. Vereeniging Fresh Produce market	Emfuleni	GDARD	Market is being refurbished-implementation stage	Operations
	4. De Deur rural node-precinct plan- <i>Agro processing farm</i>	Midvaal	Midvaal LM/ GDARD	Implementation commenced	Additional grant funding required or PPP partnership to solicit feasibility studies
	5. Langzeekoegat Precinct- Agri village	Lesedi	DRDLR	Framework for the Agri-park in place. Environmental authorization in place.	Implementation
	6. Agro-processing plant	Lesedi	Lesedi LM	Concept	Feasibility required
	7. Devon Tannery- Agro-processing of cattle hides	Lesedi	Lesedi LM/ GDARD	Environmental authorization application underway.	Implementation
GREEN ECONOMY	8. Natural gas hub	District-wide	Department of Energy/ Sedibeng District	EOI issued	Feasibility required
	9. Waste to power plant: Renewable energy (proposed \$ 500 million plant)	Lesedi	Earth Sea Corporation Energy	Planning for the necessary approvals underway	Implementation
AGRO-TOURISM	10. Waterfront precinct-	District-wide	Sedibeng	Planning stage-	Feasibility

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	Waterfront developments		District	PCF engagements on revised plan	required
	11. Sharpeville secondary node	Emfuleni	Emfuleni LM	Planning stage	Implementation
	12. Vaal rehabilitation	District-wide	Sedibeng District	Planning stage	EMP development
	13. Recreation megacity-precinct in Sharpeville	Emfuleni	Sedibeng District	Concept	Planning stage
GOVERNMENT PRECINCT/ VAAL 21	14. Government precinct incl. CBD revitalization	Emfuleni	Sedibeng District	Feasibility concluded.	Conclusion of PPP process with N Treasury
	15. Vaal River City development	Emfuleni	Private Developer- Steyn	The Township Layouts are being amended in terms of Section 98 & 100 of the Town Planning Ordinance and will be re-submitted to Emfuleni Planning department on the 2nd November for final approval as it will now be re-aligned to the main Boulevard Link road from the New Sharpeville/ Bedworth Park Interchange, to accommodate the Sasol pipeline as	WSP, the Traffic Engineering Consultants, have prepared the tender documentation for Gautrans to tender shortly. The new layout of the road has been developed and will be send to Emfuleni by the 2nd November 2016. The VRC & Sharpeville Ext 2 Projects have been submitted to Human Settlements, to



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				<p>much as possible, together with the re-alignment of Mario Milani to tie into the Hendrick Van Eck Boulevard/ Ascot Intersection.</p> <p>The new Road Alignment has been requested by Emfuleni Traffic Department & Gautrans to finally approve the phasing of Bedworth Park Ext 8 & Sharpeville Ext 2, as this forms part of their Provincial / Municipal Regional Road Master planning that was prepared by the Gautrans & Emfuleni Road Planning Consultants.</p> <p>The Agreement whereby Gautrans as the</p>	<p>form part of Provinces Mega Projects Programme and there is opportunity of Phase 3 being brought into the Precinct with the Linking of the Vereeniging CBD, through the "Old Refractories Site", through VRC up into Sharpeville,</p> <p>The Sharpeville Memorial Precinct & the Vaal University, through the Pedestrian & Cyclist link through the Green Belts, then from these precincts, into the Vanderbijlpark CBD.</p>
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				implementing Agent for the New Interchange & Link Roads to Playfair Boulevard (Sharpeville Ext 2) & Mario Milani (Bedworth Park Ext8), has been signed by Province and Vaal River City last week.	
R59 CORRIDOR	16. Eight (8) nodes identified	Midvaal	Midvaal LM	Urban design framework done	Bulk water and sewer to be unlocked to enable implementation
	17. Grace development/ Gauteng highlands- inclJoziwood studios	Midvaal	Private development	Township Establishment Application approved	Finalisation of Sewer capacity, SLA and DHS Agreement
	18. Klipriver business park	Midvaal	Sedibeng District	Limited sewer capacity provided by ERWAT	Implementation of Next phases depended on sewer and water availability
URBAN RENEWAL FRAMEWORK	19. Old Vereeniging hospital-upgrade & re-use	Emfuleni	GDHS/ Emfuleni LM	Planning stage	Implementation
	20. Vanderbijlpark Urban Renewal Strategy	Emfuleni	Emfuleni LM	Planning stage: Traffic and occupancy rate studies	Feasibility study to be concluded
REVITALISATION	21. Bophelong secondary	Emfuleni	NDPG and	Feasibility	Planning stage

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PROGRAMME-	node		DBSA	underway	
	22. Ratanda Precinct Development	Lesedi	NDPG	Business planning stage/ planning stage	Feasibility study required
SICELO PRECINCT	23. Sicelo Precinct plan-Meyerton CBD link, commercial & housing developments	Midvaal	Midvaal LM	Costings done	Full feasibility required
E-GOVERNMENT	24. Optic fibre project- incl Free Wi-Fi, Smart schools	District-wide	Gauteng E-Government	Planning stage-Optic Fibre Smart schools-Implementation	Implementation of Free Wi-Fi and Smart payment systems
WARE-HOUSING , LIGHT INDUSTRIAL & OFFICE PARKS	25. Heidelberg Extension	Lesedi	Lesedi LM/ Marble Gold	Implementation-conference and retail complex under construction	Unlocking future phases
	26. Warehouse Port	Lesedi	Private Development-Tecino Investment	Planning stage	SDP approvals
	27. Warehouse Park-Industrial Township	Lesedi	Private Development-Tecino Investment	Planning stage	SDP approvals
	28. Office Park	Lesedi	Private Development-TecinoInvestment	Planning stage	SDP approvals
	29. Extreme Park, service centre (KwaZenzele) and filling station (Heidelberg Rd & Louw)	Lesedi	Private Development-Tecino Investment	Planning stage	SDP approvals
	30. Shopping centre, Life	Lesedi	Private	Planning stage	SDP approvals

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	Style cafe and Incubation Park for SMME and Business Incubator & heritage promotion		Development-Tecino Investment		
	31. Light industrial hub-KwaZenzele	Lesedi	Corobrik/ Lesedi LM	Planning stage	SDP approvals
	32. Bulk liquid Terminal- for Transnet & Bulk fuel storage	Lesedi	Transnet	Construction of 12 storage facilities near completion	Implementation
	33. Bulk Liquid Terminal – Vopak - Reatile	Lesedi	Vopak - Reatile	Township Establishment concluded	Implementation
WASTE WATER TREATMENT PROGRAMME	34. Sedibeng Waste Water Treatment Works incl Sebokeng WWTW	District-Wide	Rand Water	Awaiting funding approval	Implementation
	35. Leeuwkuil WWTP	Emfuleni	Rand Water	Funding in place & feasibility concluded	Implementation
	36. Rietspruit Sewer line	Midvaal	Randwater	Awaiting funding approval	Implementation
INDUSTRIALISATION PROGRAMME	37. Ash dump beneficiation	Emfuleni	Emfuleni LM	Beneficiation operation to clear ash in the old Anglo Vaal site (south of Barrage Road) will be availed to accommodate the future growth of the river city	Implementation: Land will be availed to accommodate the future growth of the river city
	38. Iron and steel beneficiation	District-wide	Sedibeng district/ GDED	Concept	Feasibility required and Government

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					decision on ArcelorMittal
	39. Building materials supply	District-wide	Sedibeng district/ GDED	Concept	Feasibility required
	40. Vaal logistics Hub	Emfuleni	Emfuleni LM/GIFA	Feasibility underway. Geo-Tech studies completed.	Presentations to be presented at the Steering Committees.
ROADS UPGRADING PROGRAMME	41. K154 upgrade	Midvaal	GDRT	First section of construction completed	Completion of the remaining sections
	42. R82 Upgrade	Midvaal	GDRT	100% completion of project, road surfacing underway, road section officially opened	Next phase to commence
SOCIAL INFRASTRUCTURE PROGRAMME	43. Savannah City	Midvaal	Private development-Basil Read/ GDHS	Implementation	Roll out of support services (schools, clinics) Resolving of bulk sewer line Upgrading of Sedibeng Sewer Works
	44. Doornkuil regional cemetery	Midvaal	Midvaal LM/ Sedibeng District	Concept	Feasibility required
	45. Regional training hospital	Midvaal	Midvaal LM/ Sedibeng District	Concept	Feasibility required
	46. Sanitas Hospital	Lesedi	Meigui	Township Establishment concluded	Implementation

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